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(Securities Code: 8342)

June 3, 2021

## To Shareholders with Voting Rights:

Susumu Narita President The Aomori Bank, Ltd. 9-30, Hashimoto 1-chome, Aomori City, Aomori, Japan

# NOTICE OF CONVOCATION OF THE 113TH ANNUAL GENERAL MEETING OF SHAREHOLDERS

You are hereby informed that the 113th Annual General Meeting of Shareholders of The Aomori Bank, Ltd. (the "Bank") will be held for the purposes as described below.

In light of the novel coronavirus situation, the Bank strongly recommend that you exercise your voting rights by mailing the Voting Rights Exercise Form or via electromagnetic means (via the Internet) in order to ensure safety of shareholders and prevent the spread of infection. Please review the Reference Documents for the General Meeting of Shareholders below, and exercise your voting rights by 5:00 p.m. on Wednesday, June 23, 2021, Japan Standard Time.

The meeting will be streamed live via the Internet. Therefore, you will be able to watch it online without visiting the venue.

1. Date and Time: Thursday, June 24, 2021 at 10:00 a.m. Japan Standard Time

(Reception desk opens at 9:00 a.m.)

**2. Place:** 8F, Main Conference Room, Head Office of the Bank,

9-30, Hashimoto 1-chome, Aomori City, Aomori, Japan

3. Meeting Agenda:

**Matters to be reported:** 1. The Business Report and Non-Consolidated Financial Statements for the Bank's 113th Fiscal Year (from April 1, 2020 to March 31, 2021)

Consolidated Financial Statements for the Bank's 113th Fiscal Year (from April 1, 2020 to March 31, 2021) and results of audits of the Consolidated

Financial Statements by the Accounting Auditor and the Audit and

**Supervisory Committee** 

Proposals to be resolved:

**Proposal No. 1:** Appropriation of surplus

Proposal No. 2: Election of five (5) Directors (excluding Directors who are Audit and

Supervisory Committee Members)

## Handling of Duplicate Voting

- (1) If you exercise your voting rights both in written form via mail and via the Internet, the vote placed via the Internet will be deemed valid.
- (2) If you exercise your voting rights multiple times via the Internet, the last vote will be deemed valid. Additionally, if you exercise your voting rights multiple times via personal computer, smartphone, and mobile phone, the last vote will be deemed valid.

### Requests to the shareholders

- When attending the meeting, please submit the enclosed Voting Rights Exercise Form at the reception upon arrival.
  - Shareholders are kindly requested to bring this notice of convocation to the meeting venue in order to help conserve resources.
- In order to save electricity, the air conditioning at the venue will be set moderately. We would appreciate your attendance in light attire.

#### O Notice

- Of the documents that should be provided with this notice, "Non-Consolidated Statements of Changes in Net Assets" and "Notes to the Non-Consolidated Financial Statements," as well as "Consolidated Statements of Changes in Net Assets" and "Notes to the Consolidated Financial Statements" are posted on the Bank's website (https://www.a-bank.jp/) in accordance with laws and regulations as well as Article 16 of the Articles of Incorporation of the Bank. They are, therefore, not included in the Appendix to this notice. Accordingly, the Non-Consolidated Financial Statements and Consolidated Financial Statements included in the Appendix to this notice are part of the Non-Consolidated Financial Statements and Consolidated Financial Statements that were audited by the Accounting Auditor and Audit and Supervisory Committee in preparing the Accounting Audit Report and Audit Report.
- In case any revisions are required in the Reference Documents for the General Meeting of Shareholders, the Business Report, and the Non-Consolidated Financial Statements, Consolidated Financial Statements, the revised information will be posted on the Bank's website (https://www.a-bank.jp/).

# **Reference Documents for the General Meeting of Shareholders**

## **Proposals and References**

## Proposal No. 1: Appropriation of surplus

The Bank's basic policy is to maintain stable dividends while striving for long-term enhancement of its business foundation. Under this policy, the Bank proposes that the surplus for the fiscal year under review be appropriated as follows.

- 1. Matters concerning year-end dividends
  - (1) Type of dividend property Cash
  - (2) Matters concerning the allotment of dividend property to shareholders and the total amount It is proposed that 25 yen per share of common stock be paid and that the total amount be 509,579,700 yen.
    - The full-year dividends for the fiscal year under review will be 50 yen per share, including an interim dividend of 25 yen that has already been paid.
  - (3) Effective date of distribution of surplus June 25, 2021
- 2. Matters concerning the appropriation of surplus
  - (1) Item and amount of surplus to be decreased Unappropriated retained earnings 1,000,000,000 yen
  - (2) Item and amount of surplus to be increased Appropriated retained earnings 1,000,000,000 yen

**Proposal No. 2:** Election of five (5) Directors (excluding Directors who are Audit and Supervisory Committee Members)

The terms of office of all five (5) Directors (excluding Directors who are Audit and Supervisory Committee Members) will expire at the conclusion of this meeting.

Accordingly, the election of five (5) Directors (excluding Directors who are Audit and Supervisory Committee Members) is proposed.

Additionally, the candidates for Directors were nominated after the appropriate procedures were taken by the Nomination and Remuneration Committee, which consists mainly of Independent Outside Directors, and as a result of deliberation of this Proposal, the Audit and Supervisory Committee determined that these candidates are qualified for the position of Director.

The candidates for Directors (excluding Directors who are Audit and Supervisory Committee Members) are as follows:

No.	Name	;	Current position at the Bank	Attendance at meetings of the Board of Directors
1	Susumu Narita	(Male)	Director / President (Representative Director) Reappointment	14 / 14 (100%)
2	Akihiro Kawamura	(Male)	Director / Senior Managing Executive Officer (Representative Director) Reappointment	14 / 14 (100%)
3	Tomohiko Sasaki	(Male)	Director / Senior Managing Executive Officer Reappointment	14 / 14 (100%)
4	Keitaro Ishikawa	(Male)	Director / Managing Executive Officer Reappointment	14 / 14 (100%)
5	Naotake Atsumi	(Male)	Director Reappointment Outside Director Independent Director	14 / 14 (100%)

No.	Name (Data of hinth)	Career summary, positions, responsibilities,			Number of shares of
	(Date of birth)		and significant concurrent positions		the Bank
					held
		Apr.	1978	Joined the Bank	
		Jun.	2008	Executive Officer / General Manager of Credit	
				Supervision Division	
	Susumu Narita	Jun.	2010	Executive Officer / General Manager of	
	(Sep. 27, 1954)			Hirosaki Branch	6,320
		Apr.	2011	Executive Officer / Hirosaki Area Supervisor	shares
	Reappointment	Jun.	2011	Managing Director	
		Jun.	2014	Senior Managing Director	
1		Apr.	2015	Director / President (current position)	
1		_		In charge of Auditing Division	
	[Reason for nomination as a candidate for Director]				

Mr. Susumu Narita possesses abundant experience and a high level of knowledge, having been involved in corporate business planning, credit supervision, etc. He has exercised leadership for many years since his assumption of office as Representative Director in June 2014, and led the Bank in its efforts to maintain sustainable growth and improve corporate value. The Bank has nominated him as a candidate for Director in the expectation that he may contribute to the enhancement of decision making and supervisory functions of the Board of Directors in an effective manner.

		Apr.	1981	Joined the Bank	
		Apr.	2005	General Manager of Minato Branch	
		Apr.	2007	General Manager of General Planning	
				Division and General Manager of Public	
				Relations Office	
		Jan.	2008	General Manager of Personal Banking	
				Division	
		Jun.	2009	General Manager of General Planning	
	A 1 '1 ' TZ			Division	
	Akihiro Kawamura	Apr.	2011	Executive Officer / General Manager of	2.040
	(Sep. 11, 1957)			Business Administration Division	3,840
	<b>D</b> : 4	Jun.	2012	Executive Officer / General Manager of	shares
	Reappointment			Credit Supervision Division	
		Jun.	2013	Director / Hirosaki Area Supervisor	
2		Jun.	2015	Managing Director	
		Jun.	2018	Director / Senior Managing Executive Officer	
		Dec.	2020	Director / Senior Managing Executive Officer	
				and General Manager of Tokyo Branch	
				(current position)	
				In charge of General Planning Division and	
				Tokyo Liaison Office	

[Reason for nomination as a candidate for Director]

Mr. Akihiro Kawamura possesses a wide-ranging experience, having been involved in corporate planning, retail business planning, credit supervision, etc. He has fully contributed to the Board of Directors as it made important operational decisions and supervised the execution of duties. The Bank has nominated him as a candidate for Director in the expectation that he may contribute to the enhancement of the decision making and supervisory functions of the Board of Directors in an effective manner.

	Name		Сото		Number of shares of	
No.	(Date of birth)		Career summary, positions, responsibilities,			
			and significant concurrent positions			
			1000		held	
		Apr.	1983	Joined the Bank		
		Apr.	2004	General Manager of Matsuzonocho Branch		
		Oct.	2009	C		
		Jun.	2011	General Manager of Treasury & International		
				Division		
	Tomohiko Sasaki (Apr. 25, 1960)  Reappointment	Jun.	2012	General Manager of Hachinohe Branch	İ	
		Jun.	2014			
				General Planning Division		
		Jun.	2015			
				Planning Division	1.000	
		Jun.	2017	Managing Director / Executive General	1,800	
				Manager of Regional Headquarters (Aomori	shares	
				Area)		
3		Jun.	2018	Managing Executive Officer / Executive		
		0 0.71	_010	General Manager of Regional Headquarters		
				(Aomori Area)		
		Jun.	2019	Director / Senior Managing Executive Officer		
		Juli.	2017	(current position)		
				In charge of Credit Supervision Division,		
				Treasury & International Division, and		
				General Affairs Division		
				Ocheral Arrans Division		

[Reason for nomination as a candidate for Director]

Mr. Tomohiko Sasaki has abundant experience, having been involved in corporate planning, market operations, etc. In recent years, he has supervised the credit supervision division and the market division to demonstrate his skills in enhancing risk management. The Bank has nominated him as a candidate for Director in the expectation that he may contribute to the enhancement of the decision making and supervisory functions of the Board of Directors in an effective manner.

No.	Name (Date of birth)	Career summary, positions, responsibilities, and significant concurrent positions			Number of shares of the Bank held
4	Keitaro Ishikawa (Apr. 26, 1961) Reappointment	Apr. Jun. Nov. Apr. Apr. Jun. Jun. Jun. Jun. Jun. Jun. Jun.	1984 2005 2008 2009 2010 2011 2013 2014 2015 2016 2018	Joined the Bank General Manager of Ominato Branch General Manager of Minato Branch General Manager of Minato Branch and Honcho Branch General Manager of Personnel Division General Manager of General Planning Division General Manager of Head Office Executive Officer / General Manager of Head Office Executive Officer / General Manager of Business Administration Division Director / Executive General Manager of Regional Headquarters (Hirosaki Area) Managing Executive Officer / Executive General Manager of Regional Headquarters (Hirosaki Area) Director / Managing Executive Officer (current position) In charge of Business Administration Division, Business Promotion Division, and Business Partnering Division	2,160 shares

[Reason for nomination as a candidate for Director]

Mr. Keitaro Ishikawa has a wide-ranging experience, having been involved in corporate planning, retail business planning, and personnel division, etc. In recent years, he has supervised the entire business planning division and exercised leadership in creating new business strategies. The Bank has nominated him as a candidate for Director in the expectation that he may contribute to the enhancement of the decision making and supervisory functions of the Board of Directors in an effective manner.

	Name		C	er summary, positions, responsibilities,	Number of	
No.	- (		shares of the Bank			
	(Date of birth)		and significant concurrent positions			
		Apr.	1968	Joined Nippon Aluminum Corporation		
		Nov.	1984	Joined Sumitomo Business Consulting Co.,		
				Ltd.		
	Naotake Atsumi	Apr.	1989	General Manager and Chief Consultant of		
	(Jun. 6, 1945)			Osaka Consultant Division III		
		Apr.	1995	General Manager and Chief Researcher of		
	Reappointment	•		Marketing Strategy Division, Research	300	
				Business Headquarters, The Japan Research	shares	
	Outside Director			Institute, Limited		
		Jul.	2005	Partner and Chief Researcher of Integrated		
	Independent Director			Research Division		
		Apr.	2013	Representative of Anz Consulting (current		
5		_		position)		
		Jun.	2018	Director of the Bank (current position)		

[Reason for nomination as a candidate for Outside Director and expected role]

Mr. Naotake Atsumi has abundant experience and wide-ranging knowledge, having served as Chief Researcher at The Japan Research Institute, Limited, and managed consulting services, etc. The Bank has nominated him as a candidate for Outside Director in the expectation that his experience may contribute to the effective enhancement of the decision making and supervisory functions of the Board of Directors.

Although Mr. Atsumi does not have experience of participating directly in corporate management, based on the above reasons, the Bank has evaluated that he will be able to appropriately execute his duties as Outside Director.

Mr. Atsumi will have served as Outside Director of the Bank for three (3) years at the conclusion of this meeting.

- (Notes) 1. There is no special interest between each candidate for Director and the Bank.
  - 2. Mr. Naotake Atsumi is a candidate for Outside Director.
  - 3. The Bank has registered Mr. Naotake Atsumi as an Independent Director with the Tokyo Stock Exchange as set forth in the regulations of the Exchange, and if the reappointment of Mr. Naotake Atsumi is approved, the Bank intends for him to continue as an Independent Director.
  - 4. Liability limitation agreement with Directors
    - The Bank has entered into an agreement with Mr. Naotake Atsumi to limit his liability pursuant to Article 427, paragraph (1) of the Companies Act, and if the reappointment of Mr. Naotake Atsumi is approved, the Bank intends to continue the agreement with him.

An overview of the content of the liability limitation agreement is as follows:

- In the event that a Director is liable for damages to the Bank owing to failure to perform his or her duties, his or her liability shall be limited to the total amount provided for in each item of Article 425, paragraph (1) of the Companies Act.
- The aforementioned limitation of liability shall only be recognized in cases when the performance of duties by the Director that is the cause of the liability is done so in good faith and without serious negligence.
- 5. Directors and officers liability insurance agreement with Directors
  The Bank has entered into a directors and officers liability insurance agreement with an
  insurance company as stipulated in Article 430-3, Paragraph(1) of the Companies Act. At the
  time of renewal, the Bank intends to renew the agreement under the same terms. Directors, if
  their reappointment is approved, will continue to be covered by the said insurance agreement.
  An overview of the contents of the directors and officers liability insurance agreement is as
  follows:
  - The insurance premium is fully borne by the Bank.
  - The insurance agreement shall cover any damage that may arise as Directors, the insured, assume responsibility in executing their duties or receive claims related to the pursuit of such liability. However, there are certain exemptions, such as no compensation being given for liability attributable to acts in violation of laws or regulations that were carried out with full knowledge of their illegality.

(Reference)

# **Independence Standards for Outside Officers**

The Bank designates all Outside Officers who qualify as Independent Directors as Independent Directors.

(Independence Standards for Outside Directors)

The Bank has formulated its Independence Standards as follows:

- (1) The party shall not be a party whose major business partner is the Bank or an executive thereof.
- (2) The party shall not be a major business partner of the Bank or an executive thereof.
- (3) The party shall not be a consultant, accounting specialist, or legal specialist who receives significant money or benefits from the Bank (excluding the Bank's executive remuneration).
- (4) The party shall not be a major shareholder or an executive thereof.
- (5) The party shall not be a party that receives significant donations from the Bank or an executive thereof.
- (6) The party shall not have fallen under any of the criteria in (1) to (5) above within the past three (3) years.
- (7) The party shall not be a close relative of anyone falling under any of the criteria (1) to (6) above.

End

<sup>\*1 &</sup>quot;A party whose major business partner is the Bank": Refers to a business partner for which transactions with the Bank make up 2% or more of the business partner's consolidated net sales in the most recent fiscal year.

<sup>\*2 &</sup>quot;A major business partner of the Bank": Refers to a business partner for which income from transactions with the business partner makes up 2% or more of the Bank's consolidated gross profit in the most recent fiscal year.

<sup>\*3 &</sup>quot;Significant": An amount exceeding 10 million yen per year over the past three (3) years on average

<sup>\*4 &</sup>quot;A major shareholder": A shareholder that holds 10% or more in direct or indirect voting rights of the Bank

<sup>\*5 &</sup>quot;A close relative": A relative within the second degree of kinship